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MEXCIO ELECTRIFICATION OF TRANSPORT

IN COLLABORATION WITH UC ALIANZA AND THE UC ITS

GIL TAL 4/19/2023 ELECTRIC VEHICLE RESEARCH CENTER



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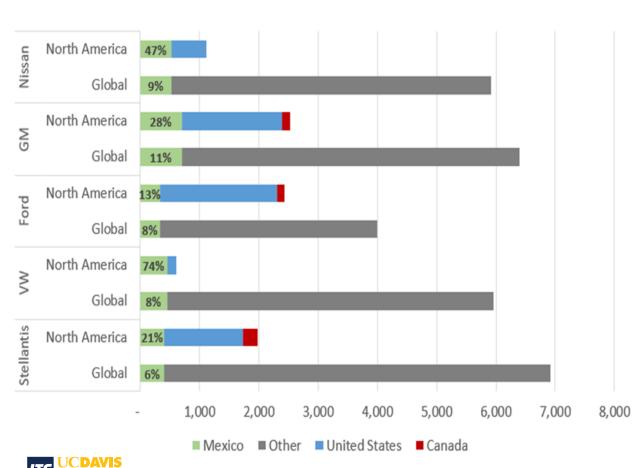
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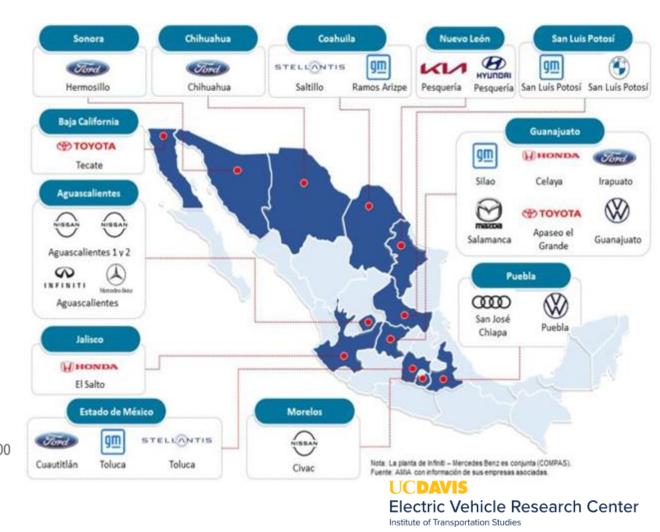
Implications of Global Electric Vehicle Adoption Targets for the Mexican Light-Duty Auto Industry



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Mexico Is a Major player in the North American LDV Industry

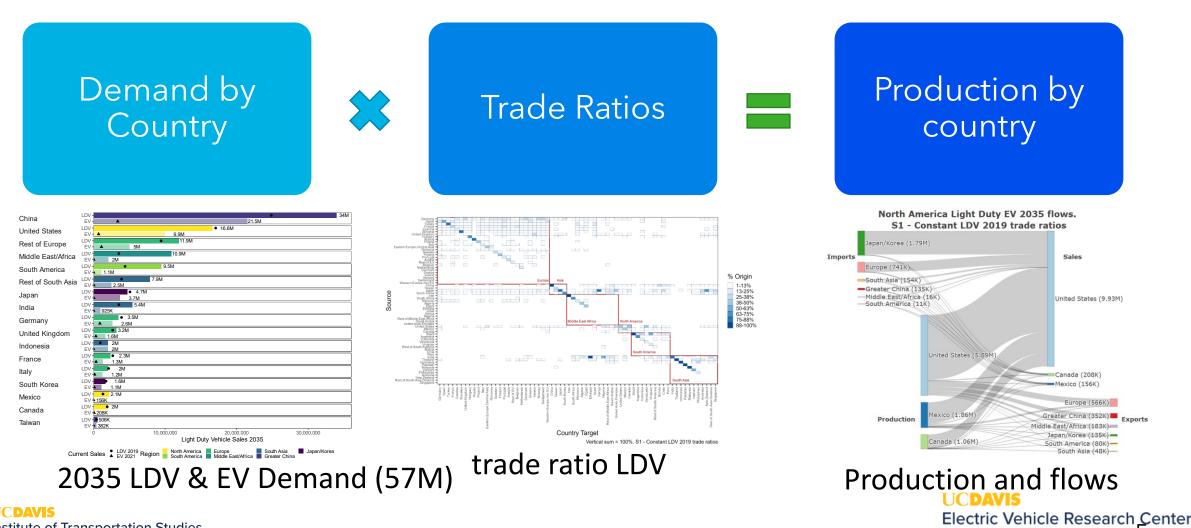




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Monet tool: allocate production of vehicles based on (forecasted) demand and trade ratios

Production (by country) = \mathbf{f} (Sales, Trade Ratios)



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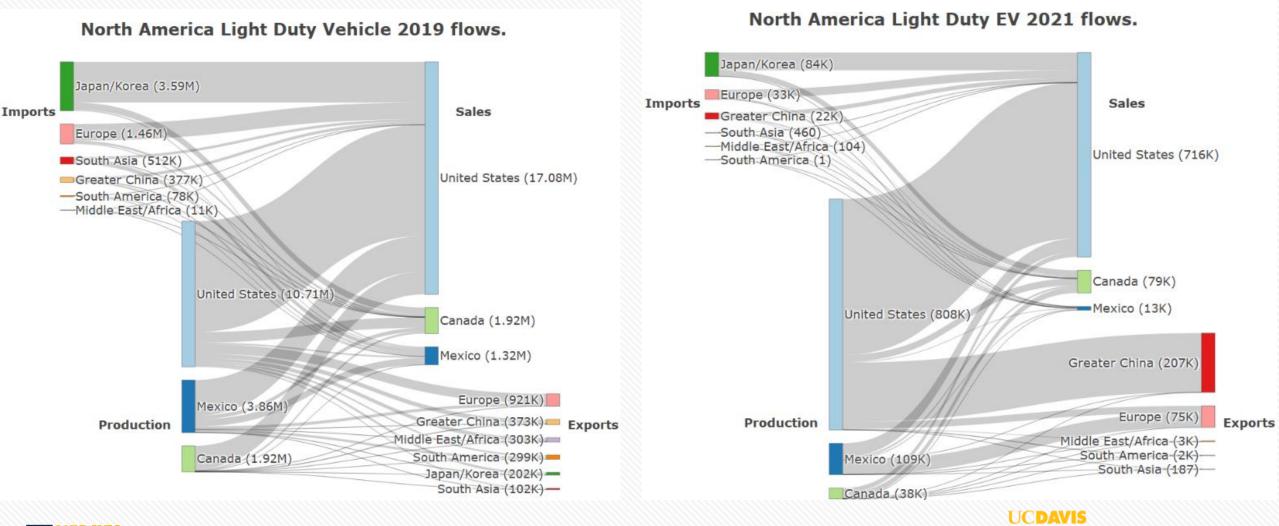
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All Light Duty

Electric Light Duty

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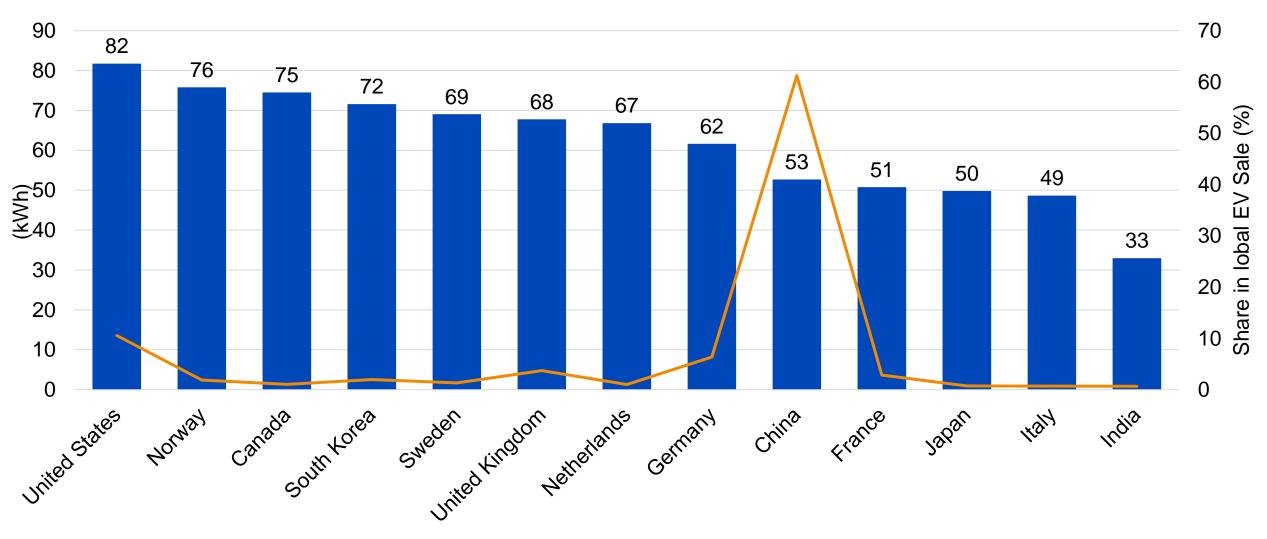
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Shifting Global Supply More Cars and More Electric

China	LDV -					•		34M
	EV-				a 40.014	21.5M		
Jnited States	LDV -		9.9	М	• 16.6M			
Rest of Europe	LDV -			11.9M				
/liddle East/Africa	LDV - EV -		10.9	M				
South America	LDV - EV -		9.5M					
Rest of South Asia	LDV - EV -		7.9M					
lapan	LDV - EV -							
ndia	LDV - EV -	925K						
Germany	LDV - EV -	▲ 2.6M						
Jnited Kingdom	LDV - EV -	▲ 1.6M						
ndonesia	LDV - EV -	2M						
rance	LDV - EV -	▲ 1.3M						
taly	LDV - EV -	▲ 1.2M						
South Korea	LDV - EV -							
<i>M</i> exico	LDV - EV -	156K						
Canada		208K						
T aiwan		506K 382K						
	Ċ	Ō	10,000,000	Light Duty	20,000,0 Vehicle Sale		30,000,000	
Curr	rent S	Sales 💧 LDV 2019 Reg	gion 🚪 North Sout	h America h America	Europe Middle East/A	frica Greater Chi	Japan/Korea	

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Average National BEV Battery capacity (kWh)



BEV_Avg battery Size per Vehicle (2022) kWh/Veh

-% Contribution in Global BEV Sales

Scenarios for Production and Trade



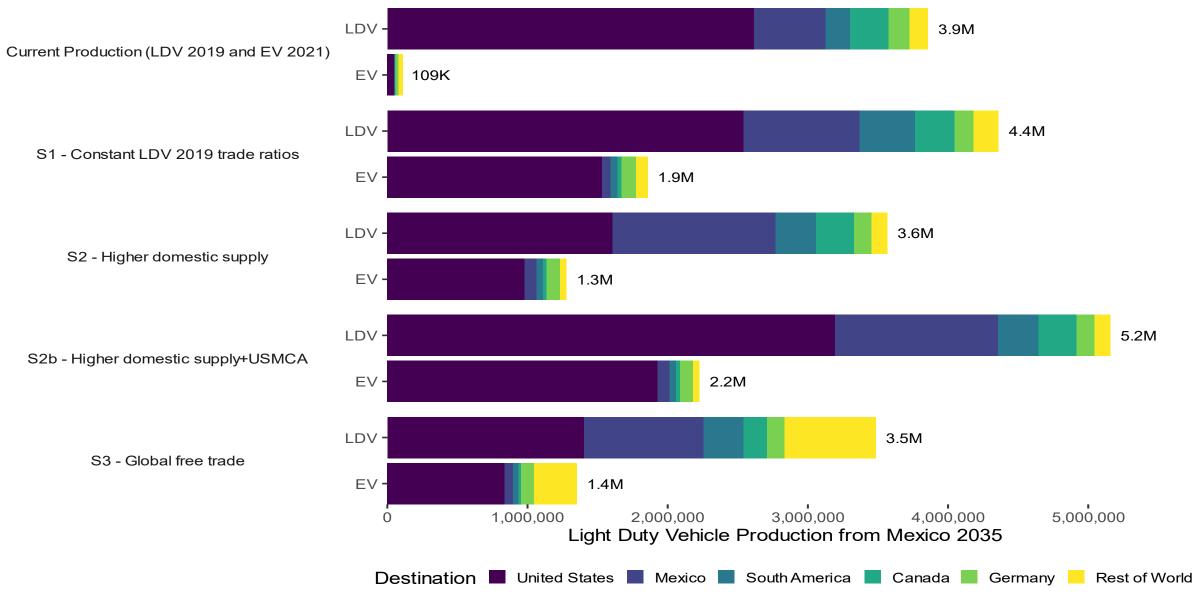
S2 – Higher **Domestic** Supply

S2b - Higher **domestic** supply + Free Trade **USMCA**

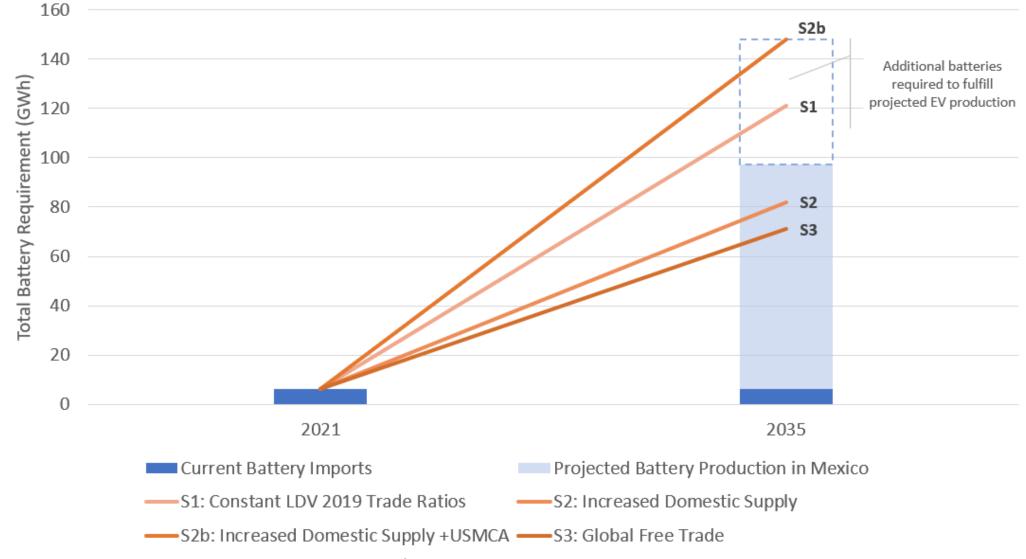
S3 – Global free trade – Specialization in Production



Mexico's Light duty vehicle production in 2035



EV battery supply for production in Mexico and the requirement in 2035



Battery production in Mexico by 2035 is estimated from current production announcements by CATL, BMW, and Cenntro Automotive Mexico.

Total LDV growth can come from Developing Economies

Current Domestic Market and Production:

- Mexico's domestic market for light-duty vehicles is 1.32 million per year, with production at 3.86 million per year.
- Most production is exported to the US, where the light-duty vehicle market is saturated with sales remaining stable.

Expected Growth in Developing Markets:

- Developing countries such as Africa, South America, South Asia are poised to experience significant growth in their light-duty vehicle markets.
- Mexico's higher population growth rate and low vehicle ownership is expected to drive a 62% growth in its light-duty vehicle market by 2035.





EV Market growth is very much depending on the US market

Incentivizing North American EV Exports

• The Mexican automotive industry could have an advantage in the global shift to EVs by incentivizing North American-made parts and provisions established by the Biden administration in the 2022 Inflation Reduction Act.

This cements Mexico as the most strategic investment location for foreign automakers to access the massive North American Market.

Dependence on the US Market

- Mexico's heavy dependence on the US market could hinder its ability to compete globally in an open market scenario.
- Diversifying OEMs represented in Mexico and promoting new EV-only OEMs may help reduce dependency and create a more stable industry (post 2035?)





Questions?

Next Steps:

- Further modeling of the demand for batteries and minerals.
- Refining scenarios by interviewing industry experts and considering additional factors such as labor and transportation.
- Expansion of analysis to include the demand from medium and heavy-duty vehicles, as well as electric transit.
- Consideration of the entire supply chain, including tier 1-3 suppliers, and focus on labor implications.



